



ORGANISATIONAL PERFORMANCE REPORT

July 2025 to September 2025

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Acknowledgement of Country

East Gippsland Shire Council acknowledges the Gunaikurnai, Nindi-Ngujarn Ngarigo Monero, Bidawel, Duduroa Dhargal, Jaithmathang people as the Traditional Custodians of this land that encompasses East Gippsland Shire, and their enduring relationship with country. The Traditional Custodians have cared for and nurtured East Gippsland for tens of thousands of years. Council values their living culture and practices and their right to self-determination. Council pays respect to all Aboriginal and Torres Strait Islander people living in East Gippsland, their Elders, past, present, and future.

About this Report

This Report is prepared as a key component of East Gippsland Shire Council's (Council) commitment to transparent reporting and accountability to our community and to meet statutory reporting requirements under the *Local Government (Planning and Reporting) Regulations 2020*.

Organisational Performance

Incorporating the Municipal Health and Wellbeing Plan, Council has identified the following Strategic Themes through Council Plan 2025-29 that will guide its work over the period:

- Community wellbeing and social responsibility
- Prosperity
- Making the most of what we've got
- Managing Council well

Performance Monitoring

Council tracks its progress through quarterly reporting, focusing on:

- Progress against Council Plan initiatives
- Outcomes achieved against Council Plan performance measures

Health and Wellbeing Initiatives

Initiatives that support Health and Wellbeing priorities are marked with this icon 

Community wellbeing and social responsibility

We foster a strong sense of belonging, inclusivity, and shared responsibility, ensuring that all members of our community are supported, valued, and empowered to thrive together.

How this theme is important for the health and wellbeing of our community

Belonging and social inclusion are critical components for mental health and overall well-being. Emphasising mental health and well-being helps reduce stigma, foster social connections, enhance physical health, boost productivity, and create safer communities.

Initiatives that promote high levels of well-being play a crucial role in driving social and economic success. These initiatives result in improved learning outcomes, increased creativity, greater productivity, stronger relationships, better physical health, and longer life expectancy.



Planning for Omeo's future begins - community insights and local data are guiding the development process.

Outcome – A connected and inclusive community, endeavouring not to leave anyone behind

We work with our local community to deliver a shared future

- The Omeo Place Plan is progressing well. Demographic data has been gathered for inclusion and will be summarised to support both community engagement and documentation. The engagement plan has been finalised, and an internal Place Plan Steering Committee has been established to support project coordination and input.
- The Community Engagement Policy has undergone a comprehensive review and was formally presented to Council this quarter. The revised policy reflects updated principles and practices aligned with contemporary engagement standards and Council's strategic direction. The draft policy was made available for public consultation (22 September to 20 October 2025) inviting community members to provide feedback and help shape the final version, ensuring transparency and reinforcing Council's commitment to inclusive and participatory decision-making.
- ♥ A Reconciliation Action Plan (RAP) has been developed and submitted to Reconciliation Australia for formal endorsement. The RAP outlines Council's commitment to strengthening relationships with Aboriginal and Torres Strait Islander communities, fostering respect, and creating opportunities for meaningful engagement and collaboration. It reflects a whole-of-organisation approach to reconciliation, embedding cultural awareness and inclusive practices into Council's operations and strategic direction. Endorsement from Reconciliation Australia will mark a significant milestone in Council's reconciliation journey and enable the implementation of a two-year action plan to bring the RAP's commitments to life.
- The Lakes Entrance Indoor Stadium Development project is progressing well. The project governance structure has been established to provide strategic oversight and review key project elements. A Reverse Brief has been developed to clarify project requirements and priorities and propose location options to ensure alignment with strategic objectives and community needs. Preliminary site investigations including an Arborist assessment and a Geotechnical report have also been completed, providing valuable insights to inform future planning and design stages.
- The draft Open Space Strategy was released for community engagement, providing an opportunity for residents and stakeholders to review and contribute to the future vision for public open spaces across the municipality. Feedback received during the consultation period was constructive and has informed minor revisions to the document, ensuring it better reflects community values and priorities. The updated Strategy is now being finalised and is scheduled to be presented to Council for formal adoption in the next quarter, marking a key step in guiding future planning, investment, and management of open space assets.

Outcome – A stronger collaborative community that is actively engaged and supported

We support the social wellbeing of our community

- The first draft of the Fort King Landscape Management Plan and a supporting works plan for Bullock Island have been developed following community engagement. These plans reflect local input and strategic priorities for environmental management and public access. Both documents are now listed for future Council discussion and endorsement, representing a key step in progressing place-based planning and sustainable development in these coastal areas.
- ♥ Pre-application discussions have taken place regarding a planning application for the expansion of the Swan Reach Caravan Park, which includes a component of affordable housing. As part of Council's commitment to housing diversity, a community housing outcome has been successfully negotiated, and a planning permit has been issued for a housing development in Bairnsdale. In addition, development planning for the Paynesville growth area is underway, with a focus on providing a diverse range of lot sizes to support greater housing choice and affordability across the region.
- ♥ Council has participated in preliminary discussions led by the Municipal Association of Victoria regarding the review of the *Planning and Environment Act*. While specific details of the proposed revisions have not yet been released by the State Government, Council continues to advocate for improvements to planning mechanisms through ongoing engagement with the regional office of the Department of Transport and Planning. This advocacy aims to ensure that future legislative changes support streamlined, transparent, and community-responsive planning processes.
- ♥ Promoting healthy eating, active living, and harm reduction has been a key focus this quarter. Council partnered with the Gippsland Primary Prevention Partnership to deliver on an agreed Action Plan, which included initiatives such as the installation of No Smoking No Vaping signage in public spaces. External funding was also secured to support the Gippy Girls Can campaign, which successfully engaged over 200 girls and women in physical activity throughout September. These efforts contribute to broader public health outcomes and support inclusive participation in community wellbeing initiatives.

Council Plan Measures

Reporting Frequency	Performance Measure	Comment / Status	YTD Result	Annual Target
Quarterly	Community participation in council engagement opportunities.	This quarter 7,404 users visited at least one project page on our YourSay site, indicating broad community interest. Improvement initiatives include promotion (digital and in - person), improving the quality of engagement information, survey questions and polls, and implementing other tools (mapping).	7,404	Increased participation year-on-year
	Number of visits to aquatic facilities per population.	The Aquadome saw considerable growth from the previous quarter, attributed to increase in aquatic education and the aqua run. The BARC saw a slight increase from the previous quarter, attributed to increased participation in group fitness and aquatic education.	2.69	≥11 Visits
Annually	Percentage of municipal population that are active library members.	Not yet reportable.	-	>15%
	Number of community members volunteering on Committees of Management.	Not yet reportable.	-	≥500 volunteers
	Community perception of safety.	Not yet reportable.	-	Baseline Year
	Percentage of social and affordable housing within the community	Not yet reportable.	-	31.1%

Prosperity

We embrace sustainability economic growth, fostering opportunities that enhance livelihoods, innovation, and long-term financial stability for our diverse communities.

How this theme is important for the health and wellbeing of our community

Supporting access to learning opportunities and driving economic investment through local employment is crucial for enhancing social connections, mental health, and self-expression. Continuous learning helps individuals remain adaptable in a changing world, while local employment provides a sense of purpose and community. These opportunities lay the foundation for financial stability and contribute to long-term economic growth. Together, they enable individuals to build relationships, improve their well-being, and achieve greater independence, ultimately enhancing their quality of life and fostering interconnected communities.



Engaging local suppliers - 46 participants attended our annual breakfast and workshop focused on procurement and capital works.

Outcome – Thriving, self-sufficient communities with strong local businesses and social enterprises

We are helping to strengthen economic opportunities through local investment and employment

- Council hosted its annual Contractors' Breakfast and Procurement Workshop during the quarter, with a notable increase in attendance—46 participants from across the region. This year's event focused on enhancing contractor engagement and understanding of Council processes. Key topics included an introduction to the new Vendor Panel system, an overview of the upcoming 2025/26 Capital Works Program, practical tendering tips to improve submission quality, a spotlight on safety and compliance requirements, and insights into how procurement operates within local government. The event fostered stronger relationships with suppliers and reinforced Council's commitment to transparent and efficient procurement practices.
- A project group has been established to guide the implementation of the new Vendor Panel system across Council. The group is responsible for overseeing the rollout of the implementation plan, ensuring alignment with Council's procurement policies and transparency standards. This initiative supports improved supplier engagement, streamlined procurement processes, and enhanced accountability in purchasing decisions. The new *Vendor Panel* system is scheduled for launch in December 2025.
- ♥ Council continues to actively support community-led development strategies in towns impacted by the forestry transition. As the host agency for the Local Development Strategy (LDS) in Swifts Creek, and a key supporter of LDS projects in Orbost and Nowa Nowa, Council has played a central role in helping communities transition from native timber harvesting to more sustainable industries. This work has involved extensive community engagement, identification of local strengths, and participation in *Innovation Working Groups* across all three towns. Council also collaborates in regional advocacy efforts to improve transition approaches and secure long-term economic resilience for affected communities.
- ♥ Council has supported the Towards 2030 Gippsland Food, Drink & Agritourism Strategy through targeted initiatives that promote investment in the region's premium food and beverage sectors. A highlight this quarter was the development of a case study on *Lightfoot Wines*, showcasing the success of local viticulture and its contribution to regional identity and economic growth. The case study will feature prominently in the relaunch of the Invest East Gippsland brand, helping to attract further interest in agritourism and position East Gippsland as a destination for high-quality food and wine experiences.

We support the growth and development of our towns

- The *Bairnsdale 2050* strategic planning project has progressed with the completion of an audit of existing background information and reports. This foundational work has helped identify gaps in data and areas requiring further community consultation. The Community Panel is scheduled to reconvene in late October to review these gaps, provide feedback on the draft documentation, and contribute to the development of draft strategies. This collaborative process ensures the long-term vision for Bairnsdale is informed by both evidence and community values.
- ♥ Council has commissioned a comprehensive four-year Regional Marketing Action Plan designed to elevate East Gippsland's profile across the pillars of Live, Work, Visit, and Invest. This strategic initiative will guide the relaunch of Council's investment attraction activities, including updates to the Invest East Gippsland website and the official launch and marketing of both the East Gippsland Investment Prospectus and the Omeo and District Visitor Economy Prospectus. The Action Plan will provide a coordinated framework to attract new residents, businesses, and visitors, while showcasing the region's strengths in lifestyle, natural assets, and economic potential.
- The review of Council's Local Law is underway, with a focus on modernising regulatory approaches to better support local business and community activity. Council is using the Local Laws Assessment Guide developed by the Victorian Department of Treasury and Finance to explore alternative, risk-based models for footpath trading permits. By considering more flexible and outcomes-focused approaches, Council aims to reduce unnecessary regulatory burden, encourage greater participation in footpath trading, and enhance street-level vibrancy, economic activity, and community engagement.
- The Bairnsdale Airport Runway Upgrade Project was formally endorsed at the Council Meeting on 16 September 2025. This endorsement includes planning to commence for an update to the Airport Master Plan, ensuring alignment with future aviation needs and regional development goals.

We promote East Gippsland's places and opportunities

- In response to ongoing dry conditions in the Benambra region, Council partnered with Agriculture Victoria to promote tailored programs and training opportunities aimed at supporting local agribusinesses. These initiatives focused on helping producers adapt to climate-related challenges, build long-term resilience, and explore sustainable farming practices. The partnership reflects Council's commitment to proactive support for rural communities facing environmental pressures.
- Council officers continue to support small businesses and local industries by sharing funding and training opportunities through a range of communication channels. These include the monthly Business Matters Newsletter and Agri Newsletter, which provide updates on grants, workshops, and development programs. These newsletters link directly to resources such as Grant Guru, Business Victoria training programs, and Council-run initiatives, ensuring businesses have timely access to practical support and growth opportunities.
- Council officers engage directly with local businesses through regular drop-in sessions and targeted visits across the Shire. These face-to-face interactions allow officers to provide tailored support, sharing information on funding programs, training opportunities, and strategic advice aligned with each business's specific needs. Whether assisting with access to the Forestry Transition Fund, business support vouchers, or identifying relevant workshops and mentoring programs, these engagements ensure businesses are equipped to grow, adapt, and thrive in a changing economic landscape.

We are helping to build a skilled and resilient local workforce that can adapt to new opportunities and challenges

- Council officers facilitated partnerships between local agribusiness employers and TAFE Gippsland to co-design short courses in farm safety, machinery operation and agritech. These courses were developed in direct response to identified workforce gaps and aim to build practical skills, improve safety standards, and support innovation in agricultural practices. This collaborative approach strengthens the local training pipeline and ensures that education offerings are aligned with industry needs.
- ♥ Council has made meaningful progress in advocating for funding to pilot the Community Connector Program. A detailed project plan has been developed, outlining the program's objectives, delivery model, and implementation timeline. The program is designed to strengthen social cohesion and improve access to services by connecting individuals and families with local support networks, particularly in areas experiencing rapid change or transition. Council's advocacy reflects its commitment to inclusive community development and responsive service delivery.
- The East Gippsland Jobs Expo was a resounding success, attracting 300 attendees - an increase of 80 from the previous year. With 29 stallholders showcasing local employment, training, and career opportunities, the event received overwhelmingly positive feedback. Businesses praised the high level of engagement from job seekers and the quality of conversations. The Expo also marked the official launch of the Gippsland Jobs Hub, a free online digital recruitment platform designed to connect local employers with skilled job seekers across the region, enhancing workforce development and regional employment outcomes.

Outcome – A well-functioning planning system that responds to our communities' needs

We support and advocate for appropriate planning processes that the community understands

- Council has actively participated in the review of the *Planning and Environment Act* through its involvement in the Municipal Association of Victoria working group. As part of this process, Council has scrutinised the Ministerial Planning Scheme Amendments associated with the Plan for Victoria and sought further clarification from the Department of Transport and Planning regarding the implications of these changes. This engagement ensures Council remains informed and can advocate for planning reforms that reflect local needs and priorities.
- A draft Statutory Planning Process Improvement Plan has been prepared to identify and implement efficiencies across planning operations. One of the improvements already actioned includes changes to the process for obtaining Public Open Space valuations, resulting in reduced costs to Council. The plan aims to streamline statutory planning procedures, improve service delivery, and enhance the overall experience for applicants and stakeholders.
- To complement Council's Business Concierge Service, a Business Kit is being developed to support new and prospective businesses with clear, accessible guidance. The kit will include step-by-step information on permits, business support services, training opportunities, and practical tools such as checklists and templates. Designed for both digital and printed formats, the kit will help businesses navigate Council processes more confidently and efficiently, supporting growth and innovation across the region.
- Development of the myLot self-service platform for planning regulations is underway, with a scheduled launch in November. This digital tool will provide easy access to planning information, helping users understand land use regulations and development requirements. To ensure the platform meets local business needs, Council has sought funding to support targeted engagement activities aimed at identifying information gaps and developing tailored communications materials. This initiative supports transparency, accessibility, and improved customer experience in planning services.

We are developing land use plans for the right things

- The draft Coastal and Marine Management Plan was placed on public exhibition during the quarter, inviting community feedback on the proposed strategies for managing East Gippsland's coastal and marine environments. Feedback received during the exhibition period led to minor refinements to the document, ensuring it reflects community values and environmental priorities. The updated draft is now being prepared for Council consideration and future endorsement.
- An initial review of the Rural Living Zone Schedules, as supported by the Housing and Settlement Strategy, has been completed. The review confirmed that there is currently an adequate supply of rural living zoned land across the municipality. Given the high cost and complexity of making changes to Planning Scheme schedules, Council is reconsidering the timing of this project and assessing whether it should be deferred to a later stage of the Council Plan. This approach ensures resources are directed to areas of greatest strategic need.
- Initial scoping work has been completed to assess industrial land supply across the region, with a particular focus on Bairnsdale. This foundational work has identified the need for a more detailed analysis to support future planning and investment. Funding has been requested to commence a comprehensive industrial land analysis for Bairnsdale, which will inform strategic land use decisions and help meet future demand for industrial development.
- Council continues to advocate to the State Government for funding support to deliver essential infrastructure that will enable the release of land for housing. This advocacy is part of Council's broader commitment to addressing housing affordability and availability and ensuring that infrastructure keeps pace with population growth and development needs.

Council Plan Measures

Reporting Frequency	Performance Measure	Comment / Status	YTD Result	Annual Target
Quarterly	Percentage of planning applications decided within the specified timeframe (60 days for regular permits and 10 days for VicSmart permits)	The number of overall and complex planning applications has decreased, reflecting improved efficiency and clarity in our processes. Enhanced reporting now provides better tracking and transparency, supporting informed decision-making and contributing to a favourable performance outcome.	81.54%	55%
Annually	Number of ABN registrations in East Gippsland	Not yet reportable.	-	% increase year on year
	Number of visitors to our region.	Not yet reportable.	-	Increase in visitors compared to previous year
	Feedback from local businesses on satisfaction with economic support and development efforts.	Not yet reportable.	-	Increased satisfaction compared to previous year
	Feedback from community members on their satisfaction with the planning system.	Not yet reportable.	-	>Large Rural Council average

Making the most of what we've got

By using our assets and natural resources wisely, we protect them, adapt to change, and support future generations.

How this theme is important for the health and wellbeing of our community

A healthy natural environment is vital for food, clean air, and water. Our parks reduce stress and boost mental well-being. Proper management of natural resources improves community quality of life. Efficient waste management and a circular economy minimise environmental impact. Preserving cultural heritage connects us to our history. Maintaining and wisely using assets aligns with community needs. Sustainable resource management, climate risk planning, and safeguarding heritage are priorities for a resilient future.



Growing a greener future: Youth Ambassadors hosted a National Tree Day event at Nagle College.

Outcome – Natural assets are well-managed and protected

We promote sustainable management of natural and environmental assets

- ♥ The East Gippsland Bushland Strategy project scope and plan were presented to the Executive Leadership Team during the quarter, outlining the strategic direction for managing bushland areas across the region. An Expression of Interest process was completed to explore potential community engagement methods, ensuring that future consultation is inclusive, effective, and tailored to local contexts. This foundational work sets the stage for a collaborative and well-informed strategy development process.
- Council has actively advocated for outcomes from the Great Outdoors Taskforce by participating in stakeholder forums and contributing targeted feedback through the regional engagement process. A formal written submission was provided to ensure East Gippsland's priorities were clearly represented. In addition, Council supported forestry transition communities in their own advocacy efforts, helping to amplify local voices and secure recognition of community-led initiatives and needs.
- ♥ A peer review of existing flood studies has been finalised, ensuring the accuracy and reliability of data used in flood risk planning. Updated flood mapping is now underway in collaboration with the East Gippsland Catchment Management Authority. This work will inform future land use planning, emergency management, and infrastructure investment, helping to build resilience in flood-prone areas.

We promote environmental sustainability including mitigation and planning for climate risks

- Council officers actively engaged with local health organisations and are planning a targeted training session with the building and construction sector, facilitated by Sustainability Victoria. The session will promote the use of recycled plastics in construction, supporting circular economy principles and encouraging sustainable practices across the industry. This initiative reflects Council's commitment to environmental innovation and cross-sector collaboration.
- ♥ The Youth Ambassadors Program delivered a series of impactful initiatives during the quarter, including a tree planting event and a climate change engagement activity aimed at raising awareness and fostering youth leadership in sustainability. Council also promoted national webinars on climate resilience and participated in multiple community preparedness meetings, reinforcing our role in supporting communities.
- The Waste and Recycling Service Review and Transition Plan is nearing finalisation, aligned with the Recycling Victoria Policy. This strategic review will guide future service delivery and infrastructure investment to meet evolving waste management standards. Council is also actively involved in joint advocacy efforts regarding the introduction of mandatory glass collection services, ensuring regional perspectives are considered in statewide reforms.
- ♥ Council continues to support the maintenance of 20 Community Emergency Management Plans (CEMPs) and 46 Local Incident Management Plans (LIMPs). Updates are currently underway in high-risk communities, including partnerships with Aboriginal organisations and remote townships, to ensure plans remain relevant and responsive to local needs, strengthening emergency preparedness across the Shire.
- ♥ Stage 2 of the Climate Risk Assessment has been scoped, finalised, and approved by the Project Control Group. This will build on initial findings to provide a deeper understanding of climate-related risks across East Gippsland to be progressed by Stage 3, which will inform future planning, infrastructure investment, and adaptation strategies. The assessment supports Council's broader climate resilience agenda and evidence-based decision-making.

Outcome – Our cultural heritage is managed and preserved

We manage, preserve and promote the culture heritage of our community

- ♥ The Omeo Justice Precinct Masterplan Project has progressed significantly, with targeted stakeholder interviews completed involving key groups such as Destination Gippsland, the Omeo Historical Society, and the Omeo Business and Tourism Association. Both the first and second rounds of community engagement have also been completed, ensuring broad input into the planning process. A comprehensive background report has been finalised, laying the foundation for the next phase of masterplan development.
- ♥ As part of the Omeo Justice Precinct Masterplan Project, Council is exploring opportunities for storytelling and digital interpretation to enhance the precinct's cultural and historical value. This includes recognising the potential for adaptive reuse of heritage buildings and the use of digital platforms to share local histories. Digital storytelling is being considered as a creative solution to overcome physical site access constraints, ensuring inclusive engagement with the precinct's rich heritage.
- ♥ The promotion of cultural and creative activities through tourism campaigns has gained strong momentum, particularly through collaborative efforts with Destination Gippsland and Visit Victoria. A standout example is the East Gippsland Winter Festival, which achieved nationwide recognition following coordinated promotional efforts. This success highlights the region's growing reputation as a destination for vibrant, arts-based tourism experiences.
- ♥ Council has programmed SAPLINGS, a performance presented by the Australian Theatre for Young People, for next year. The show was selected in collaboration with the Culture team at GLaWAC, ensuring alignment with cultural values and youth engagement priorities. This initiative supports Council's commitment to inclusive arts programming and partnerships with Aboriginal organisations.
- ♥ Council is supporting the Lake Tyers Aboriginal Trust and their project manager with the delivery of a culturally significant project - the installation of an iconic boomerang symbol at the Trust entrance. Funding approval has been secured, and works are now being scheduled. This project celebrates cultural identity and enhances the visibility of Aboriginal heritage in the region.

Outcome - Our assets are well maintained, utilised and meet community needs

We make the most out of Council assets

- An internal working group has been established to lead an organisation-wide Asset Optimisation Review, focused on identifying opportunities to improve the efficiency and strategic use of Council's infrastructure assets. The group is currently developing Terms of Reference to guide the review process. An initial assessment is underway to identify short-term rationalisation opportunities, with final recommendations to be informed by outcomes from ongoing Place Planning initiatives.
- The scope for the East Gippsland Aquatic Strategy is currently being drafted. This includes the development of Terms of Reference for community consultation groups, which will play a key role in shaping the strategy.
- Council officers are actively capturing the condition of all assets across aquatic and recreation sites to inform the development of both the Aquatic and Recreation Facility Asset Maintenance Program and the Asset Renewal Plan. This work will ensure that future planning is based on accurate data and supports sustainable management of aquatic infrastructure.
- The revised Road Management Plan was formally adopted by Council in September. The updated plan outlines Council's responsibilities for maintaining the local road network and reflects current legislative requirements, service standards, and community expectations.

Council Plan Measures

Reporting Frequency	Performance Measure	Comment / Status	YTD Result	Annual Target
Quarterly	Percentage of the Capital Program delivered by the end of the financial year	By the end of the period, Capital projects expenditure and commitments reached \$19.273 million, accounting for 25.9% of the total revised budget. A further 30 tenders have been planned or in progress over the next 3 months to deliver the program.	5.7 %	≥ 70%
	Number of people utilising the Omeo Mountain Bike Trail	Utilisation is expected to rise in the coming months as favourable weather conditions continue.	4,563	Increased utilisation compared to previous year
Half-Yearly	Council sealed local roads and footpaths meeting service level needs	Not yet reportable.	-	≥ 95%
Annually	Capital renewal programs driven by renewal modelling using updated condition data	Not yet reportable.	-	Baseline year
	Number of community members participating in environmental conservation projects	Not yet reportable.	-	Baseline year
	Community satisfaction with appearance of public areas	Not yet reportable.	-	≥ Large Rural Council average

Managing Council well

We ensure effective leadership, transparent decision-making, and responsible management, fostering trust and collaboration to build a resilient and forward-thinking community.

How this theme is important for the health and wellbeing of our community

By providing inclusive and equitable access to services, processes, and facilities, we ensure that everyone's needs are met, fostering trust and security. Well-managed services enhance public health, support mental and physical well-being and promote social inclusion, reducing isolation and strengthening community connections.



Community voices are helping refine the Draft Engagement Policy, sharing thoughts on how Council engages and reports back to the community.

Outcome – Council operates transparently and effectively with public trust

We are transparent and easy to engage and do business with

- The Transparency Portal Project has commenced, with initial design wireframes and concept maps developed and circulated for internal review. The portal will serve as a centralised digital platform, offering the community access to a suite of performance and service dashboards. Once complete, it will enhance transparency by allowing residents to view key data and metrics anytime from a single, user-friendly location.
- An Accessibility Review is underway to identify key issues and priority areas for improvement across Council's services and digital platforms. This work will inform future enhancements to ensure compliance with accessibility standards and improve the user experience for all community members, particularly those with disability or access needs.
- A discussion paper focused on engagement with targeted groups—such as people with accessibility needs—was prepared and presented at a Councillor Briefing in line with Council's new Business Engagement Framework. Councillors provided direction to proceed with drafting implementation steps, supporting more inclusive and responsive engagement practices.
- Engagement and communications plans were developed for several major initiatives, outlining key messages, communication channels, timelines, and consultation opportunities. Six engagement plans were prepared for the following projects:
 - Omeo District Place Plan
 - Mallacoota Foreshore Holiday Park
 - Public Amenity (Toilets) Service Review
 - Community Services Service Review
 - Stormwater Management Plan
 - Community Engagement Policy Review

Outcome – Decision-making is streamlined, efficient, and responsive to community needs

Our services are efficient and effective

- A draft Organisational Plan has been developed and reviewed by the Executive Leadership Team. The plan outlines strategic priorities and operational improvements across the organisation. The next phase involves a management working group undertaking a detailed assessment to refine the plan, with the aim of finalising it by December. This process ensures the plan is practical, aligned with Council's strategic direction, and informed by operational insights.
- Work has commenced on the development of a draft Service Review Framework, incorporating key recommendations from the Victorian Auditor-General's Office (VAGO) audit into the financial management of Councils. The framework will establish formal service review processes, develop a comprehensive service catalogue, set internal performance metrics, and implement a timetable for ongoing reviews. This initiative supports improved accountability, transparency, and continuous improvement in service delivery.
- The Public Amenity (Toilets) Service Review and the Community Services Service Review commenced this quarter. Project scopes for both reviews were prepared and formally endorsed, and Phase 1 of each review is currently underway. These reviews aim to assess service effectiveness, identify opportunities for improvement, and ensure services are meeting community needs efficiently and sustainably.
- The scope for the Financial Sustainability Strategy was developed this quarter in preparation for release through an Expression of Interest process. The strategy will guide Council's long-term financial planning, ensuring resources are managed responsibly and aligned with strategic priorities.
- A suitably experienced consultant has been engaged to support the drafting of a new Local Law. A detailed Project Plan has been developed; however, due to staff resourcing constraints, the timeline for this work has been rephased. A workshop with Councillors was held in August 2025 to outline the process for making a new Local Law and to understand their priority areas of focus. A compliance review of the existing Local Law has also been completed to identify provisions that should be removed or are inconsistent with current legislative requirements.

Council Plan Measures

Reporting Frequency	Performance Measure	Comment / Status	YTD Result	Annual Target
Quarterly	Percentage of customer enquiries responded to within required timeframes	During the quarter a total of 27,016 customer requests were received, with 99% of these enquiries responded to within the required timeframes. This reflects a consistently high level of responsiveness across the organisation, demonstrating strong performance in meeting customer service standards.	99%	≥ 95%
	Reduction in the number of customer complaints	The organisation recorded its lowest number of complaints at 46, compared to 95 in Q1 last year, representing a 52% reduction. This aligns with the trend observed in the previous quarter of 49 complaints. Complaints varied in nature and included dissatisfaction with staff conduct, overgrown vegetation, Raymond Island Ferry, cleaning of public facilities, rates and around the quality of responses to customers.	46	Fewer complaints than previous year
	Increased effectiveness of Council engagement activities	400 individuals contributed through forums, surveys, polls, and other interactive tools in Council's online engagement portal. Informed participants: 2,880 users accessed detailed project information, including documents, videos, and FAQs.	400	Increased engagement participation compared to previous year

Reporting Frequency	Performance Measure	Comment / Status	YTD Result	Annual Target
	Percentage of community engagement plans developed for Council projects	Significant projects launched during the quarter with engagement plans including the Omeo District Place Plan and Community Engagement Policy review. Improvement will be reflected in the number of engagement plans developed with engagement to go live in quarter two onwards, including public toilets service review, aquatic strategy, Mallacoota Holiday Park master planning.	85.71%	100%
	Efficiencies achieved from business service improvements	As a part of Customer Experience Improvement project, in Q1 we improved efficiency by streamlining our Customer Relationship Management (CRM) system process. Previously, closing a request required two steps within the system, which added unnecessary work across the organisation. By enabling a new one-step close feature, we have saved staff time equivalent to 273 working hours this quarter. Additionally, we retired the Flowingly process mapping software after leveraged the Microsoft suite of tools at no additional cost.	\$33,544.70	Increased Efficiency
Annually	Community satisfaction with consultation and engagement.	Not yet reportable.	-	≥ Large Rural Council average

FINANCIAL REPORT

July 2025 to September 2025

1. Financial Report Overview and Progress

Quarter One - 1 July to 30 September 2025

Council has delivered a sound financial performance in the first quarter of the 2025/26 financial year. The Year to Date (YTD) operating surplus is \$53.865 million, exceeding the forecast by 4.7% (\$2.397 million). This is primarily due to timing differences in expenditure and recognition of income streams such as rates and interest earnings.

However, the full-year operating surplus is forecast to be just \$0.387 million, which is \$8.844 million lower than the adopted budget. This is mainly due to the reduction in Recurrent Operating Grants—specifically the Financial Assistance Grant of \$10.695 million, which was received in the prior year. This is partially offset by increases in non-recurrent grants, reimbursements, and other contributions, particularly for natural disaster recovery, capital reimbursements, and insurance claims.

Overall Financial Performance

Council recorded a Year-to-Date (YTD) Operating Surplus of \$53.865 million, which is \$2.397 million or 4.7% above the YTD Budget of \$51.468 million.

Performance Measure	YTD Actual (\$'000)	YTD Budget (\$'000)	Adopted Budget (\$000)	Forecast (\$000)	Variance (\$'000)	Variance (%)
Operating Surplus (YTD)	53,865	51,468			2,397	4.7%
Operating Surplus (Full Year)			9,231	387	(8,844)	(95.8%)
Adjusted Underlying Result (FY)			(8,506)	(19,254)	(10,748)	126.3%

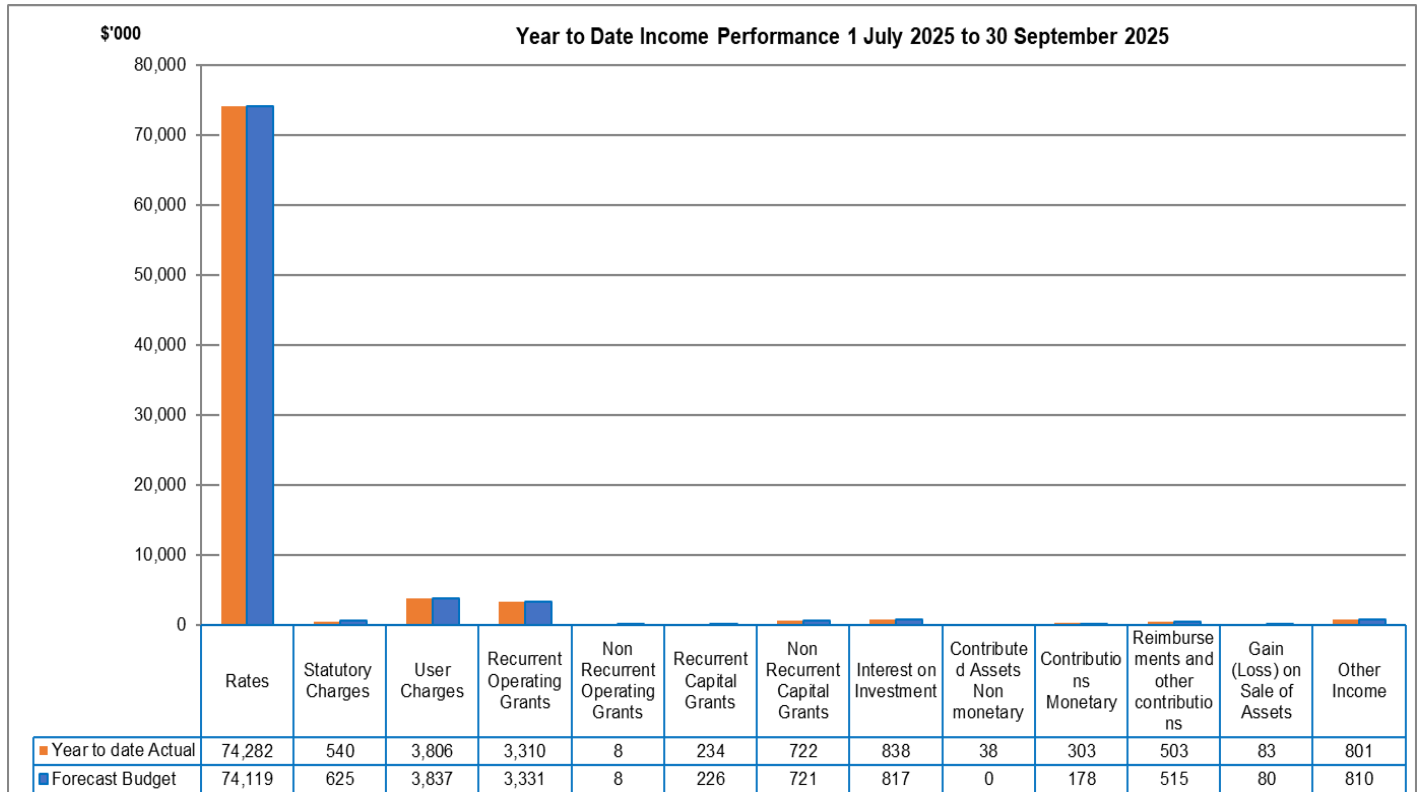
- Total year-to-date (YTD) expenditure was \$31.60 million, which is \$2.20 million (6.5%) below the YTD forecast budget of \$33.80 million. This favourable variance is primarily due to the timing of works and services, particularly in materials and services (\$1.47 million) and employee benefits (\$973,000), where some invoices such as the WorkCover premium had not yet been processed. Depreciation was slightly above budget due to the timing of asset capitalisation, though this is expected to smooth out over the year.
- Despite the favourable YTD result, full-year expenditure is forecast to increase slightly to \$135.82 million or \$966,000 above the adopted budget. This is mainly due to additional forecast costs for natural disaster recovery, increased legal expenses, and updated depreciation following changes in asset condition assessments. While costs are trending lower for the quarter, Council is proactively managing resourcing and contract delivery to meet project timelines in the months ahead.
- The YTD cash and investments are \$108.511 million which is greater than expected because of capital and operating projects and programs that were incomplete at the end of the previous financial year together with capital and land rehabilitation projects for the 2024/25 year that will now not be completed until the 2025/26 year of Council cash of \$25.4 million. A proportion of this total is already allocated to capital projects and unspent grant funding.
- Total interest-bearing borrowings are currently \$9.025 million.
- YTD expenditure on capital works is \$4.25 million, however combined with Capital projects expenditure and commitments it is \$19.273 million, accounting for 25.9% of the total revised budget. The full year budget is forecast to be \$74.53 million.

- The 2025-26 Capital Works Projects budget adopted in June 2025 at \$71.711 million. After final adjustments for carry forwards, the total budget increased by \$3.152 million, resulting in an initial budget of \$74.864 million.
- At the end of the first quarter, the forecasted budget decreased by \$0.334 million, reducing the revised budget to \$74.530 million.
- By the end of the period, Capital projects expenditure and commitments reached \$19.273 million, accounting for 25.9% of the total revised budget.

1.1 Income Statement at 30 September 2025

	Year to date Actual \$'000	Year-to-date		Full Year		
		Forecast Budget \$'000	Variance Fav/(Unfav) \$'000	Adopted Budget \$'000	Forecast Budget \$'000	Variance Fav/(Unfav) \$'000
Income						
Rates	74,282	74,119	163	74,145	74,145	0
Statutory Charges	540	625	(85)	2,693	2,693	0
User Charges	3,806	3,837	(31)	14,268	14,314	46
Recurrent Operating Grants	3,310	3,331	(21)	22,239	11,578	(10,661)
Non Recurrent Operating Grants	8	8	0	1,734	1,906	173
Recurrent Capital Grants	234	226	9	5,215	5,215	0
Non Recurrent Capital Grants	722	721	1	13,714	14,082	368
Interest on Investment	838	817	21	2,500	2,500	0
Contributed Assets Non monetary	38	0	38	4,000	4,000	0
Contributions Monetary Reimbursements and other contributions	303	178	124	430	448	18
Gain (Loss) on Sale of Assets	503	515	(12)	1,268	3,368	2,100
Other Income	83	80	3	0	80	80
	801	810	(9)	1,875	1,875	0
Total Income	85,467	85,267	200	144,082	136,204	(7,878)
Expenses						
Employee Benefits	10,658	11,631	973	43,368	43,657	(288)
Materials and services	11,849	13,320	1,470	55,602	55,793	(191)
Depreciation and Amortisation	8,444	8,292	(151)	33,479	33,837	(358)
Bad and doubtful debts	0	0	0	23	23	0
Borrowing costs	57	57	0	370	370	0
Finance cost - leases	0	0	0	0	0	0
Other expenses	594	499	(95)	2,009	2,138	(129)
Total expenses	31,602	33,799	2,197	134,851	135,817	(966)
Operating Surplus/(Deficit)	53,865	51,468	2,397	9,231	387	(8,844)
Adjusted Underlying Surplus/ (Deficit)						
Non-Recurrent Capital Grants	(722)	(721)	(1)	(13,714)	(14,082)	(368)
Contributed Assets	(38)	0	(38)	(4,000)	(4,000)	0
Capital contributions and reimbursements	0	(6)	6	(23)	(1,559)	(1,536)
Adjusted Underlying Surplus/ (Deficit)	53,105	50,740	2,365	(8,506)	(19,254)	(10,748)

Year to Date Income Performance 1 July 2025 to 30 September 2025



Notes for Income Variances

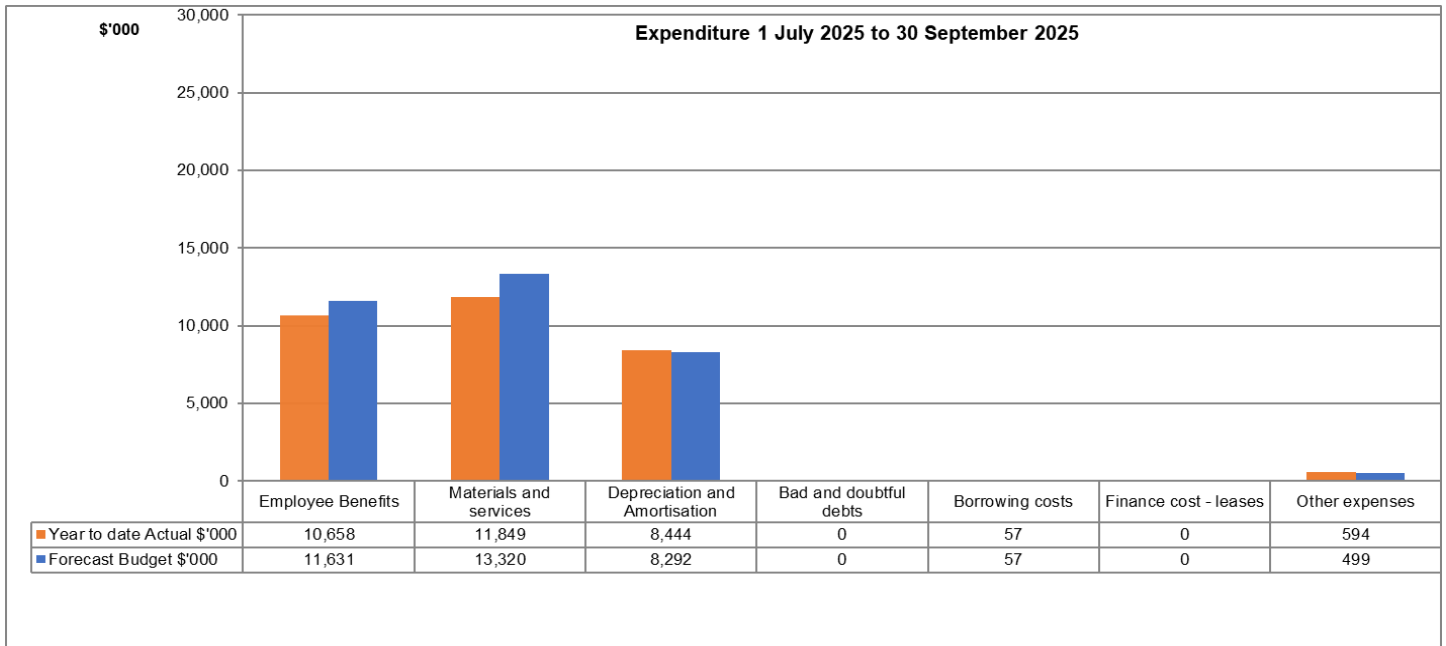
Variances Year to Date

Category	Variance Fav/(Unfav) \$'000	Commentary
Income		
Rates	163	The finalisation of objections to valuations will not be completed until end of February 2026.
Contributions Monetary	124	The YTD variance of \$178,000, reflecting earlier-than-expected receipts from developers and community contributions.

Variances Full Year

Category	Variance Fav/(Unfav) \$'000	Commentary
Income		
Recurrent Operating Grants	(10,661)	Financial Assistance grant is \$10.695 million lower than budgeted as this has been received in prior year.
Non-Recurrent Operating Grants	173	\$75K for agreed funding variation for Bastion Point Dredging, and new operating Grants has been approved for Swift Creek Structure Plan for \$100K
Non-Recurrent Capital Grants	368	Expecting an Increase in Commonwealth grant for Bairnsdale Airport Terminal (Air Ambulance Facility)
Reimbursements and other contributions	2,100	Reimbursement for Natural Disaster to be receipted for Work completed prior year.

Expenditure 1 July 2025 to 30 September 2025



Notes for Expense Variances

Variances Year to Date

Category	Variance Fav/(Unfav) \$'000	Commentary
Expenditure		
Employee Benefits	973	Due to Workcover premium invoice that has not been processed.
Materials and services	1,470	The variance is a result of the timing of works and services being delivered later than expected.
Depreciation and Amortisation	193	The variance is a result of the timing for capitalisation for new assets.

Variances Full Year

Category	Variance Fav/(Unfav) \$'000	Commentary
Expenditure		
Employee Benefits	(288)	We are forecasting a marginal increase in employee costs for the financial year of \$288,000 or (0.66%). This is largely offset by budget transfers from materials and services that have gone across to cover additional staff costs (i.e. from the consultant budget to employee budget for particular pieces of work).
Materials and services	(191)	The full year forecast will increase marginally due to work related to Natural Disasters which is grant funded.
Depreciation and Amortisation	(358)	Is due the timing of capitalisation of new assets together with the impact of the change in condition assessment for infrastructure assets.
Other expenses	(129)	The full-year forecast includes an increase in legal fees, primarily attributable to higher-than-anticipated costs in Risk Management team.
Results		
Operating Surplus/(Deficit)	(8,844)	The operating deficit is primarily a result of the reduction on Recurrent Operating grants that received in advance
Adjusted Underlying Surplus/(Deficit)	(10,748)	reflects the operational shortfall after excluding non-recurring and capital-related items.

1.2 Balance Sheet 30 September 2025

Prior Year Actual (\$'000)	Year to date Actual (\$'000)	Full Year			
		Adopted Budget (\$'000)	Forecast (\$'000)	Variance (\$'000)	
Current assets					
86,005	Cash and investments	108,511	59,153	66,946	7,793
10,417	Receivables	79,244	10,276	10,276	0
37,159	Other financial assets	0	732	732	0
5,075	Other Current Assets	4,236	3,925	3,925	0
138,656	Total Current Assets	191,991	74,086	81,879	7,793
Non-current assets					
1,375,817	Property, Infrastructure & Equipment	1,371,799	1,421,104	1,421,104	0
13,030	Investment Properties	13,030	10,787	13,030	2,243
465	Right of Use Assets	465	504	376	(128)
1,959	Intangible Assets	1,728	6,942	1,044	(5,898)
10	Other financial assets	0	10	10	0
99	Receivables	86	124	124	0
1,391,380	Total Non- Current Assets	1,387,108	1,439,471	1,435,688	(3,783)
1,530,036	Total assets	1,579,099	1,513,557	1,517,567	4,010
Current liabilities					
16,105	Payables	1,701	10,865	10,866	1
3,821	Trust Funds and Other Deposits	13,866	4,137	4,137	0
7,204	Contract and other liabilities	7,244	5,958	5,958	0
13,743	Current Provisions	13,430	8,216	8,175	(41)
24	Lease Liabilities	24	79	79	0
695	Interest Bearing Liabilities	524	728	728	0
41,592	Total Current Liabilities	36,789	29,983	29,943	(40)
Non-current liabilities					
8,067	Non - Current Provisions	8,066	7,381	7,381	0
265	Contract and other liabilities	265	419	419	0
547	Lease Liabilities	547	600	600	0
8,501	Interest Bearing Liabilities	8,501	7,772	7,772	0
17,380	Total Non - Current Liabilities	17,379	16,172	16,172	0
58,972	Total liabilities	54,168	46,155	46,115	(40)
1,471,064	Net assets	1,524,931	1,467,402	1,471,452	4,050
Equity					
937,638	Reserves	937,640	937,778	937,778	0
533,426	Total Retained Earnings	587,291	529,624	533,674	4,050
1,471,064	Total Equity	1,524,931	1,467,402	1,471,452	4,050
	Net Surplus for year	53,865	9,231	387	(8,844)

Notes for Balance Sheet Variances

Variances - Full Year

Category	Variance Fav/(Unfav) \$'000	Commentary
Cash and investments	7,793	The favourable variance is partly a result of the delay in invoicing for capital projects.
Investment Properties	2,243	Some properties were reclassified from Property, Plant and Equipment to Investment Properties. This change was not included in the adopted budget.
Right of Use Assets	(128)	Council has cancelled two leases for Balfours Road depot and equipment which were included in the adopted budget.
Intangible Assets	(5,898)	Council had cloud-based software recorded as intangibles in the budget now recognised as operating expenses.
Total Retained Earnings	4,050	Overall, total retained earnings for the quarter were broadly in line with planned results. However, some movements were noted in Assets Held for Investment and Intangible Assets, primarily due to asset reclassifications.

1.3 Cashflow Statement for the Period 1 July 2025 to 30 September 2025

	Year-to-date		Full Year	
	Actual	Adopted Budget	Forecast Budget	Variance
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Cashflows from Operating Activities				
Ratepayer receipts	15,200	76,271	74,109	(2,162)
Statutory fees and fines	524	2,693	2,670	(23)
User fees	3,985	13,742	10,801	(2,941)
Operating Grants	3,632	23,973	11,866	(12,107)
Capital Grants	956	18,929	22,669	3,740
Contributions	303	430	448	18
Interest Received	1,209	2,500	2,465	(35)
Trust funds and deposits taken	10,045	8,650	8,816	166
Other Receipts and reimbursements	(9,375)	2,863	5,243	2,380
Net GST refund/payment	591	0	0	0
Payments to Employees	(10,930)	(42,833)	(44,648)	(1,815)
Payments to Suppliers	(25,838)	(61,245)	(66,522)	(5,277)
Trust funds and deposits repaid	0	(8,650)	(8,500)	150
Other Payments	(653)	(2,009)	(2,138)	(129)
Net cash provided by (used in) operating activities	(10,353)	35,314	17,278	(18,036)
Cashflows from Investing Activities				
Payments for Property/ Plant	(5,993)	(71,711)	(73,425)	(1,714)
Proceeds from Investments	37,159	0	37,159	37,159
Proceeds from sale of assets	1,964	725	885	160
Net cash provided by (used in) investing activities	33,130	(70,986)	(35,380)	35,606
Cashflows from Financing Activities				
Finance costs	(57)	(369)	(370)	(1)
Loan Principal Repayments	(171)	(695)	(696)	(1)
New Loans	0	0	0	0
Interest paid-lease liability	0	(1)	0	1
Repayment of lease liabilities	(44)	0	109	109
Net cash provided by (used in) investing activities	(272)	(1,065)	(957)	108
Net Increase / (Decrease) in Cash	22,506	(36,737)	(19,059)	17,678
Cash At Beginning of Period/Year	86,005	95,890	86,005	(9,885)
Cash at End of Period/Year	108,511	59,153	66,946	7,793

1.4 Capital Works Projects

The 2025-26 Capital Works Projects budget was adopted in June 2025 at \$71.711 million.

After final adjustments for carry forwards, the total budget increased by \$3.152 million, resulting in an initial budget of \$74.864 million.

At the end of the first quarter, the forecasted budget decreased by \$0.334 million, reducing the revised budget to \$74.530 million.

By the end of the period, Capital projects expenditure and commitments reached \$19.273 million, accounting for 25.9% of the total revised budget.

This pertains solely to capital works and excludes waste landfill rehabilitation and aftercare projects (major projects) and community projects. Landfill rehabilitation projects are mentioned further in this report however the combined overall budget is \$81.352 million. Community projects budget is \$4.7 million.

Capital Works carry forwards:

Some projects will not be completed until the 2026/27 financial year. The total of these projects is \$2.4m and consist of:

- Internal CCTV Renewal - \$0.1 million
- Digital Services - \$2 million
- Public Space CCTV - \$0.3 million

These budget changes aren't reflected within the revised budget yet and will be processed during October 2025.

Holding Account - Balance

As of the end of the first quarter, the holding account balance stands at \$333,924 representing funds pending allocation to specific projects.

	\$	\$
Opening Balance 1 July 2025		0
Project Savings	523,924	
New Projects	(340,000)	
Project Shortfalls	0	
Grant Movements	<u>150,000</u>	<u>333,924</u>
Closing Balance 30 September 2025		333,924

Capital Works Program Summary as at 30 September 2025

Description	Adopted Budget (Total new projects) \$'000	Final adjusted Carried Forward \$'000	Total Adopted Budget plus Carried Forward \$'000	Budget Movement Increases/ (Decreases) \$'000	Revised Annual Forecast \$'000
Capital Projects	38,055	36,809	74,864	(334)	74,530
Total Program	38,055	36,809	74,864	(334)	74,530
% Decrease from adopted budget					0.4 %
Movement in Program since adopted budget					(\$0.334M)

Description	Expended \$'000	Committed \$'000	Total Expended Commitments \$'000	Unexpended \$'000
Capital Projects Spend	4,250	15,023	19,273	55,257
% of Revised Forecast Spent plus Committed against Revised Budget	25.9%			

1.5 Capital Works report by asset class as at 30 September 2025

	Year to date Actual	Full Year		
		Adopted with actual carry forwards	Forecast Budget	Variance Adopted budget to Forecast budget
	\$'000	\$'000	\$'000	\$'000
Property				
Land	39	387	387	0
Total land	39	387	387	0
Buildings	817	9,501	9,661	160
Heritage buildings	-	105	105	0
Total buildings	817	9,606	9,766	160
Total property	856	9,993	10,153	160
Plant and equipment				
Plant, machinery and equipment	329	5,390	5,390	0
Fixtures, fittings and furniture	9	50	50	0
Computers and telecommunications	219	5,586	5,586	0
Library books	57	209	209	0
Total plant and equipment	614	11,235	11,235	0
Infrastructure				
Roads	492	10,404	10,404	0
Bridges	62	250	250	0
Footpaths and cycleways	5	831	831	0
Drainage	322	4,729	4,729	0
Recreational, leisure and community facilities	332	8,719	8,225	(494)
Waste management	55	1,868	1,868	0
Parks, open space and streetscapes	1,474	13,707	13,707	0
Aerodromes	25	11,938	11,938	0
Off street car parks	3	362	362	0
Other infrastructure	10	827	827	0
Total infrastructure	2,780	53,635	53,141	(494)
Total capital works expenditure	4,250	74,863	74,529	(334)

Landfill Rehabilitation Projects as at 30 September 2025

The 2025-26 adopted budget for Landfill Rehabilitation projects totalled \$6.485 million – these are classified as major projects as they are not capital in nature but are significant expenditures items. After final adjustments for carry forwards, the total budget was increased by \$0.003 million, resulting in an initial budget \$6.488 million.

By the end of the period Landfill Rehabilitation Works expenditure and commitments reached \$0.191 million.

Landfill Rehabilitation Projects carry forwards:

The full year budget will be reduced by \$6.2 million due to three waste related projects that we are required to be included in the budget by the Environmental Protection Authority but do not necessarily need to be completed in the budgeted year. An assessment will be completed at the start of the new financial year to confirm if the projects need to proceed to meet legislative requirements.

For these projects it has been assessed that they do not need to be completed in 2025/26. They will be carried forward to the 26/27 Budget.

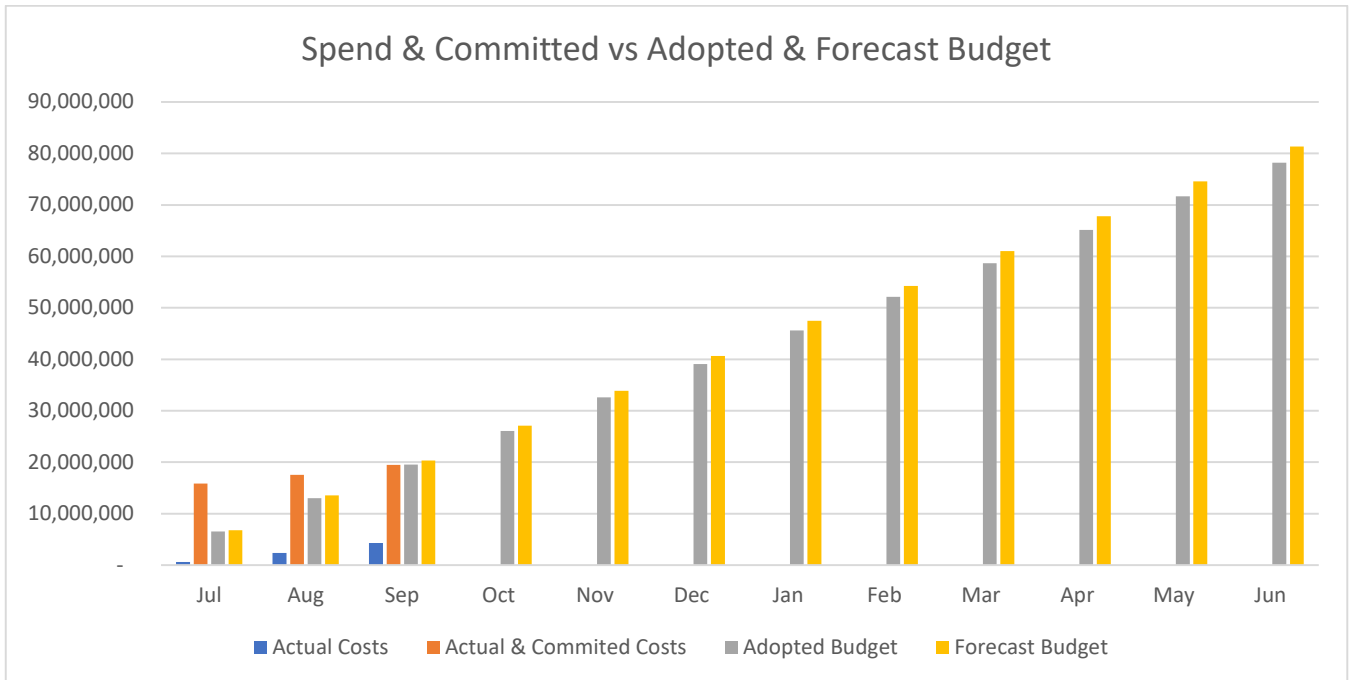
- Cann River Landfill Capping - \$1.5 million
- Bairnsdale Cell 3A Capping Design - \$2.3 million
- Bairnsdale Cell 3B capping - \$2.4 million

These budget changes will be reflected during Q2 reporting period.

Description	Adopted Budget (Total new projects) \$'000	Final adjusted Carried Forward \$'000	Total Adopted Budget plus Carried Forward \$'000	Budget Movement Increases/ (Decreases) \$'000	Revised Annual Forecast \$'000
Landfill Rehabilitation	975	5,513	6,488	0	6,488

Description	Expended \$'000	Committed \$'000	Total Expended+ Commitments \$'000	Unexpended \$'000
Landfill Rehabilitation	41	150	191	6,297

The graph below shows the relationship between actual spend and committed spend on capital projects and landfill rehabilitation projects compared to the budgeted amounts over a set period.



At the end of quarter one, the program covered 171 separate projects of which 17 projects had been completed, 135 are progressing, 16 projects are yet to commence, and 3 projects have been withdrawn, transferred or are on hold. A detailed list of all project status is provided in **Attachment 1**. Council is briefed on key capital projects on a monthly basis and receives an overview of the status of the program.

It should be noted Council commenced the year with a budget of \$81.352 million. This includes Waste Rehabilitation and Aftercare non- capital projects (Major Projects) but excludes Community projects.

1.5 Treasury

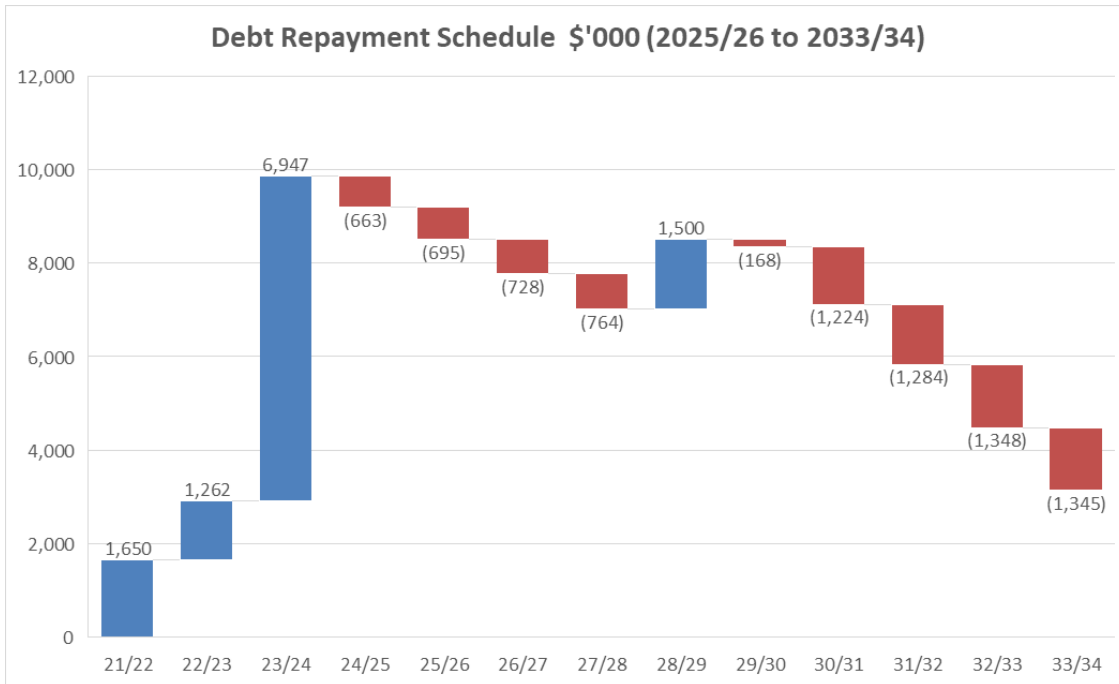
Council has paid \$0.171 million in scheduled principal debt repayments in the period 1 July 2025 to 30 September 2025.

The interest rates as at the end of September for each loan are as follows:

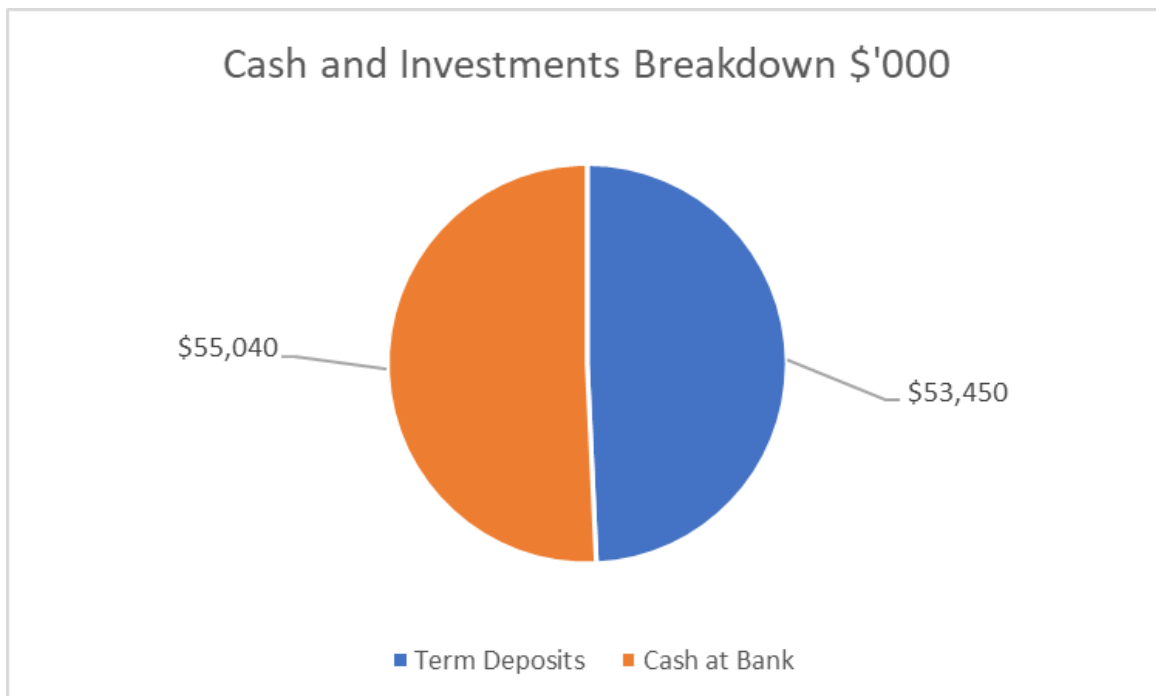
1. Tambo Bluff Special Charge Scheme – 8.66% (recovered from the scheme participants)
2. Community Infrastructure Low Interest Loans from Treasury Corporation of Victoria:
 - o WORLD Sporting Precinct – 4.83%
 - o Eagle Point Foreshore Hub – 4.625%

The full year debt repayments are on schedule, with a forecast end of year balance of \$8.501 million.

	YTD September 2025				Full Year			
	Opening Balance	Principal Repaid	New Loans	Closing Balance	Opening Balance	Repayments	New Loans	Closing Balance
Loan Maturing	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current Loans	695	(171)	0	524	695	33	0	728
Non-Current Loans	8,501		0	8,501	8,501	(728)	0	7,773
	9,196	(171)	0	9,025	9,196	(695)	0	8,501



Cash and investment holdings total \$108.490 million as of 30 September 2025, an increase of \$22.485 million from the 30 June 2025 balance of \$86.005 million. Council has \$53.450 million in term deposits as at 30 September 2025 earning an average interest rate of 4.45%.



1.6 Procurement

To meet the needs of the community and enable the functions of business, Council conducts procurement processes (tenders) and awards contracts for Infrastructure (works), Goods and Services.

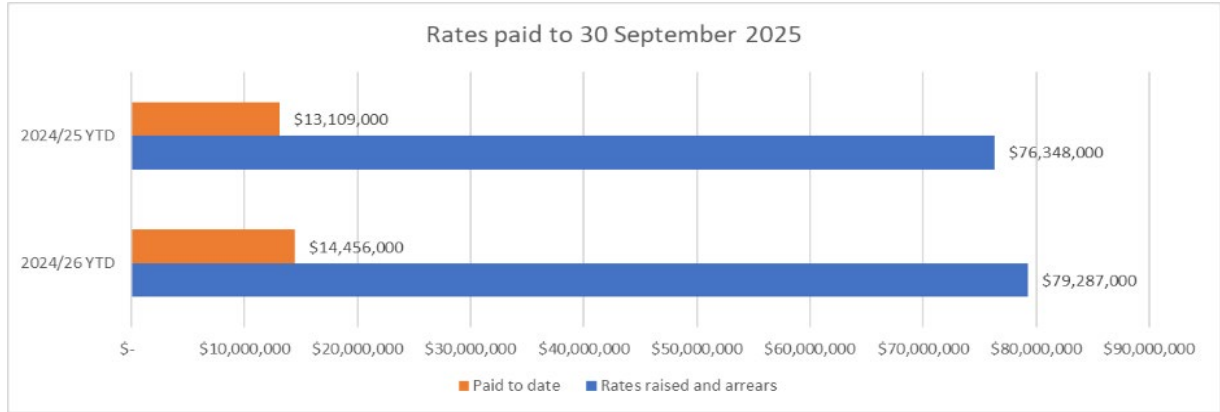
As detailed in the Procurement Policy, Council has formally recognised the value of the contribution made through procurement to the economic prosperity of the Shire, local suppliers and providers are encouraged to compete for the provision of Council goods, services and works.

The following is a public summary of all contracts awarded to suppliers by Council or under delegation between 1 July 2025 – 30 September 2025:

Contract number	Contract name	Date of award	Supplier	Estimated contract value (ex GST)	Contract period	Supplier location
CON2025 1730	Fort King Road, Paynesville - Drainage Upgrades	11/07/2025	McInnes Earthmoving Pty Ltd	\$319,394.00	31 October 2025	Gippsland
CON2025 1734	Provision of Supply Services for Diesel Generators East Gippsland Shire Council	16/07/2025	SM & JR Pty Ltd trading as Riviera Pumps & Generators	\$173,000.00	31 November 2025	East Gippsland
CON2025 1725	Construction of Cormorant Grove Road, Metung	31/07/2025	Middleton Lee Pty Ltd trading as CAL CIVIL	\$132,520.00	16 weeks from possession of site	East Gippsland
CON2025 1732	Construction of Buchan-Orbost Road Landslip Repair	25/08/2025	Jarvis Norwood Constructions Pty Ltd	\$539,535.00	30 weeks	East Gippsland
CON2026 1741	Provision of Painting, Blasting, Scaffolding and Encapsulation Services for Raymond Island Ferry Slipping	16/09/2025	Strini Industries Pty Ltd ATF F & S Strini Family Trust	\$343,610.00	6 weeks	East Gippsland

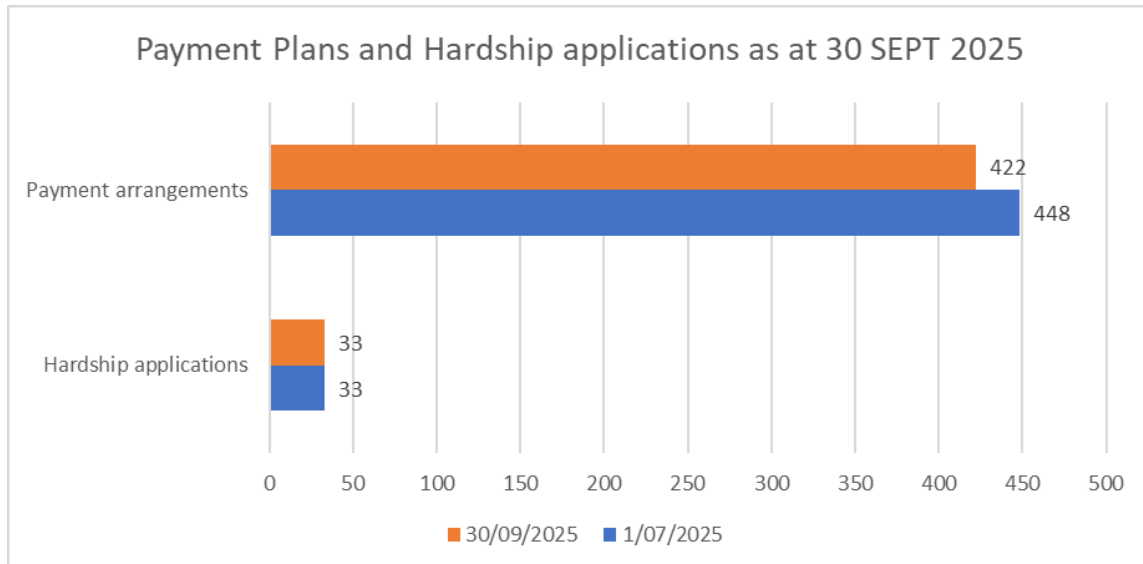
1.7 Rates Performance

At 30 September 2025 18% of rates have been received. This is 1% more than at the same time for the previous financial year.



The Rates Roadshow has become a vital cornerstone of the Shire’s community engagement, providing an accessible, friendly platform for residents to better understand their rates. By taking the rates team directly to multiple locations across the region, the program effectively demystifies the complexities of valuations, rate calculations, and entitlements such as rebates and exemptions.

Council has also proactively encouraged ratepayers having trouble paying their rates to enter into a flexible payment plan, allowing them to make smaller instalments over a longer period without incurring interest. The rates team continues to work closely with residents to tailor payment options that suit their individual needs and budgets, ensuring ongoing support and fostering trust and transparency between the Council and the community.



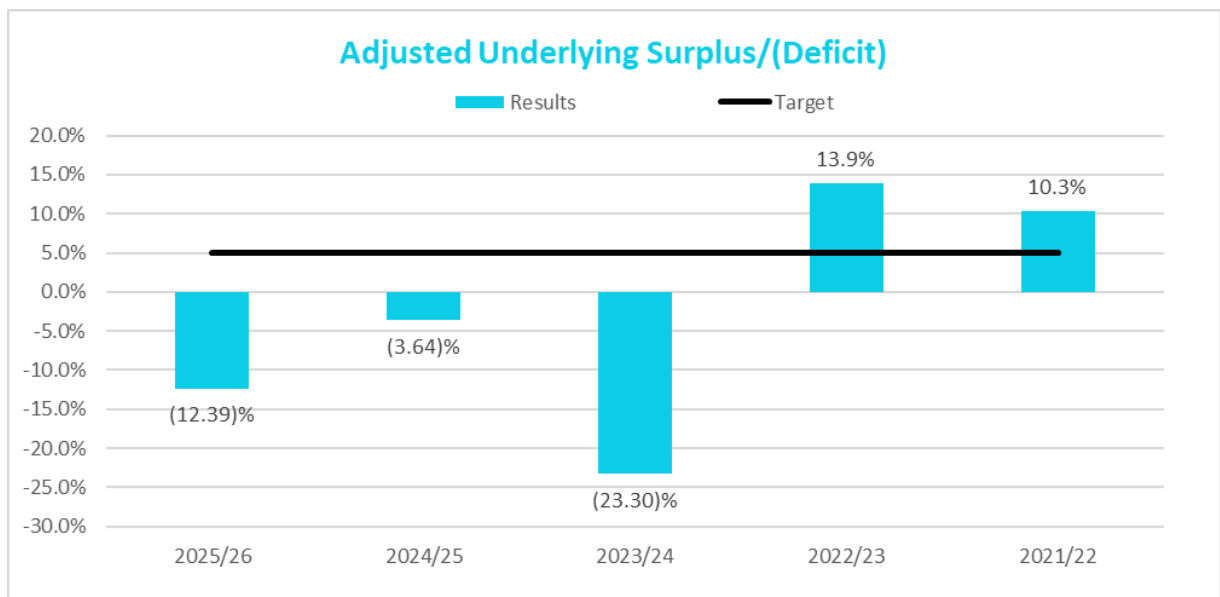
2. Year to Date Financial Analysis

2.1 Financial Ratios

Adjusted underlying surplus/(deficit)

The adjusted underlying result demonstrates Council's ability to generate a surplus in its ordinary course of business, excluding non-recurrent capital grants, non-monetary asset contributions and other contributions to fund capital works from its net result. A surplus or increasing surplus suggest an improvement in the operating position.

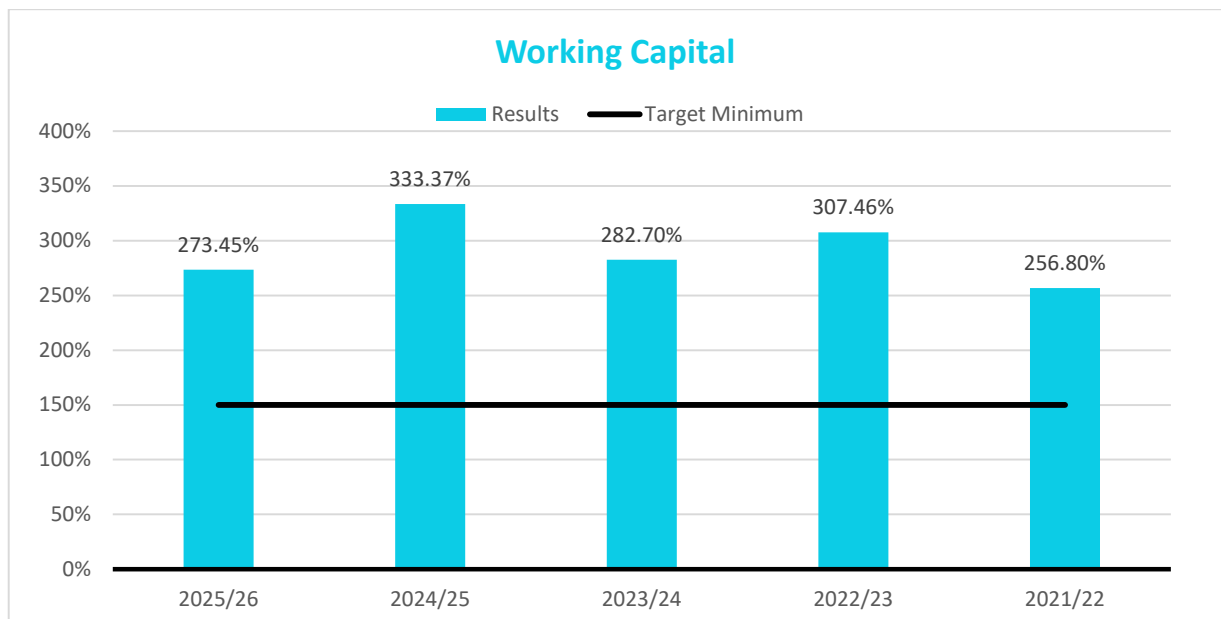
The adjusted underlying result for 2025/26 is forecast to be a deficit of 12.39%. This is due to the early payment of 50 % of the Financial Assistance Grants (\$10.695 million) received in 2024/25.



Liquidity

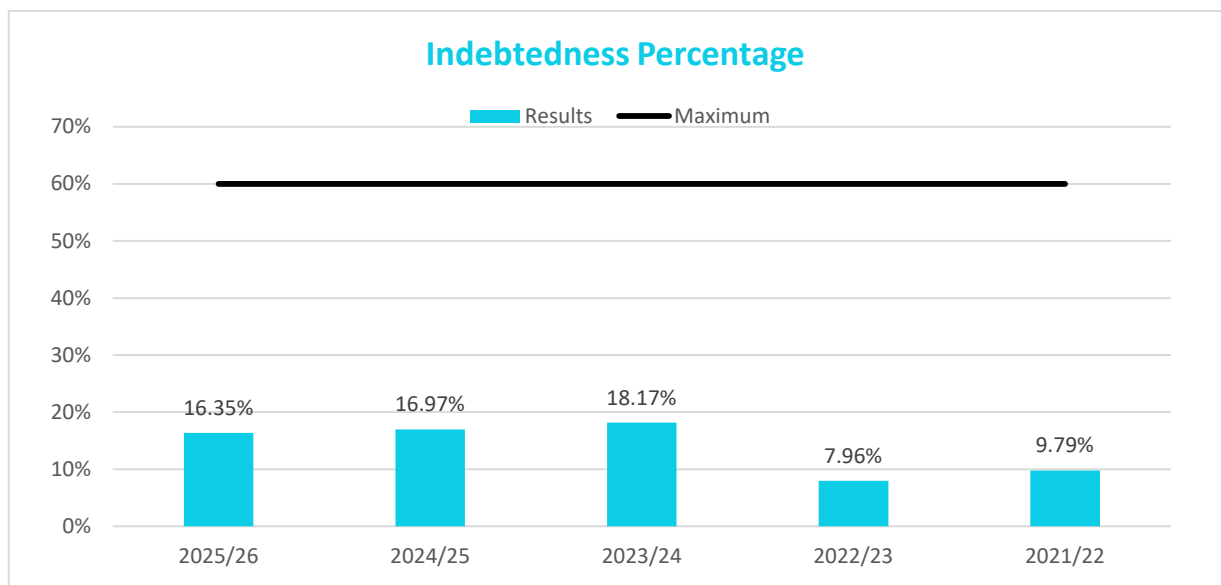
The Working Capital Ratio, which assesses Council's ability to meet current commitments, is calculated by measuring Council's current assets as a percentage of current liabilities.

The forecast Working Capital Ratio at 30 September 2025 is 273.45% against a target of 150%. This indicates that Council's ability to pay for current liabilities is strong.



Obligations

The Indebtedness Ratio Percentage Measures Council's level of long-term liabilities is appropriate to the size and nature of the organisation. This measures non-current liabilities against Council's own source revenue. It is forecast to be 16.35% against a target of less than 60% at 30 September 2025.

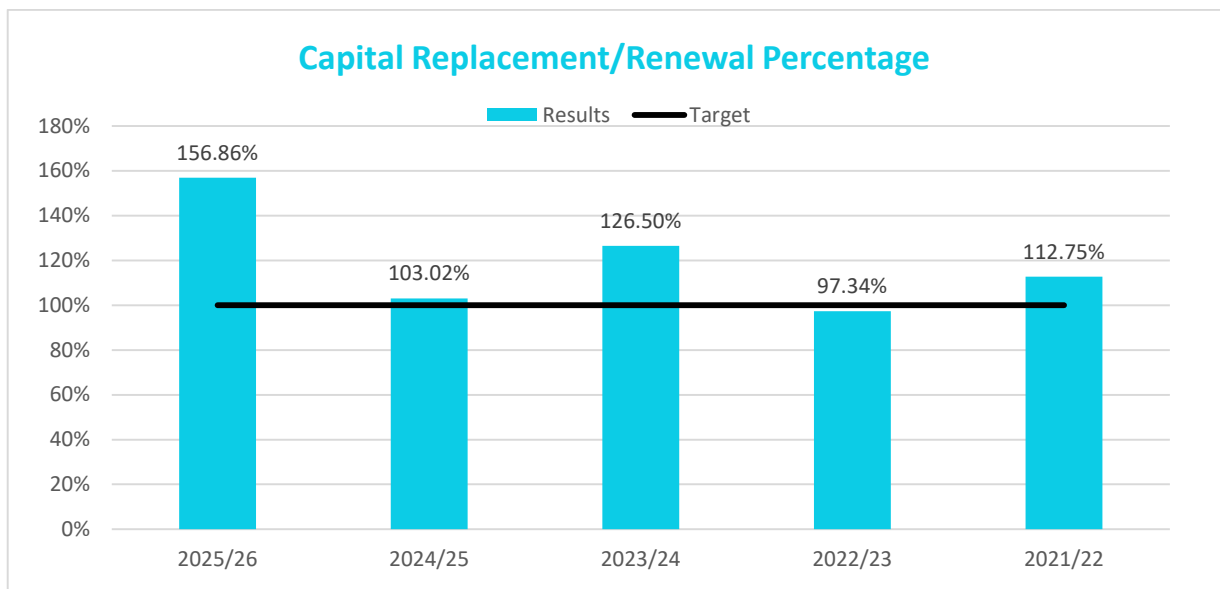


Asset Renewal

The Capital Replacement Ratio/Renewal Percentage compares the rate of renewal expenditure for infrastructure, property, plant and equipment with its depreciations. Ratios greater than 100% indicate that Council is renewing these assets at a greater rate than they are depreciating. Council plans that the ratio sits at 100% or greater for each year.

Council aims to ensure that it can maintain its infrastructure assets at expected levels, while at the same time continuing to deliver the services needed by the community. The investment in asset renewal for the 2025/26 year is forecasted to be \$49.524 million.

The result is above the target due to the size of the program, which includes carry-forward funds from previous years as well as confirmed funding. This additional investment has contributed to surpassing the renewal target by increasing the total funds available towards asset renewal.



Attachment 1 - All Capital Works Projects - Status & Financial Update - 30 September 2025

Project	Status	Expenditure & Commitments	Forecast Expenditure Budget	Variance
7 School Road, Eagle Point – Drainage	Concept Design Progressing	\$ 17,869	\$ 104,230	\$ 86,361
Bairnsdale Cell 3B capping	Concept Design Progressing	\$ 4,995	\$ 2,404,995	\$ 2,400,000
Bairnsdale Landfill Fire Ring Main	Concept Design Progressing	\$ 52,159	\$ 388,925	\$ 336,766
Bairnsdale landfill Recycling Storage Shed	Concept Design Progressing	0	\$ 146,000	\$ 146,000
Bairnsdale Landfill Staff Amenities Building	Concept Design Progressing	\$ 4,300	\$ 362,246	\$ 357,946
Benambra Streetscape Improvements	Concept Design Progressing	0	\$ 275,000	\$ 275,000
Buchan Dump Point	Concept Design Progressing	\$ 9,274	\$ 18,249	\$ 8,975
Cann River Landfill Capping	Concept Design Progressing	\$ 37,491	\$ 1,590,000	\$ 1,552,509
Community Resilience and Development Program Phase 2	Concept Design Progressing	\$ 198,485	\$ 582,492	\$ 384,007
Dalmahoy Street, Bairnsdale - New Footpath	Concept Design Progressing	\$ 1,083	\$ 11,000	\$ 9,917
Eagle Point Beach Regeneration	Concept Design Progressing	0	\$ 118,351	\$ 118,351
EGSC Energy Efficiency 2019	Concept Design Progressing	0	\$ 100,000	\$ 100,000
Extension to existing Recycling Storage Area - Bairnsdale WTS	Concept Design Progressing	0	\$ 265,000	\$ 265,000
Integrated Water Management - Bairnsdale	Concept Design Progressing	\$ 74,266	\$ 325,500	\$ 251,234
Jennings Street, Bairnsdale, Upgrade	Concept Design Progressing	\$ 3,511	\$ 20,000	\$ 16,489
Johnsonville Play Space	Concept Design Progressing	\$ 566	\$ 150,000	\$ 149,434
Lake Tyers Beach Road Drainage Upgrade Stage 2	Concept Design Progressing	\$ 88,964	\$ 103,976	\$ 15,012
Lakes Entrance Indoor Courts	Concept Design Progressing	\$ 851,096	\$ 979,498	\$ 128,402
Lakes Entrance Service Centre - Courtyard Upgrade	Concept Design Progressing	\$ 5,234	\$ 36,865	\$ 31,631
Lakes Entrance Service Centre office space	Concept Design Progressing	\$ 273	\$ 19,000	\$ 18,727
Lanes Road Lucknow – Drainage Solution	Concept Design Progressing	\$ 15,359	\$ 302,183	\$ 286,824
LENGA Drainage	Concept Design Progressing	\$ 478,639	\$ 534,788	\$ 56,149
Lindenow Recreation Reserve Netball changerooms	Concept Design Progressing	0	\$ 160,000	\$ 160,000
Mallacoota Foreshore Holiday Park Toilet Block 1	Concept Design Progressing	\$ 48,630	\$ 407,568	\$ 358,938
McCulloch Street, Bairnsdale Carpark	Concept Design Progressing	\$ 583	\$ 50,000	\$ 49,417
McKean Street to Main Road, Bairnsdale - New Footpath	Concept Design Progressing	\$ 1,149	\$ 93,000	\$ 91,851
Nicholson Street, Orbost Footpath renewal	Concept Design Progressing	\$ 17,602	\$ 153,401	\$ 135,799
Nowa Nowa Boat Jetty	Concept Design Progressing	\$ 17,214	\$ 478,000	\$ 460,786
Orbost Service Centre - Upgrade handrails on front entry steps	Concept Design Progressing	0	\$ 13,000	\$ 13,000
Parking Upgrade - Lakes Entrance	Concept Design Progressing	0	\$ 100,000	\$ 100,000
Payne Street Upgrade	Concept Design Progressing	\$ 15,433	\$ 15,768	\$ 335
Public Space CCTV Refresh	Concept Design Progressing	\$ 2,406	\$ 398,998	\$ 396,592
QRF Dinni Birrak Walk - Backwater Ct Paynesville	Concept Design Progressing	\$ 8,766	\$ 122,514	\$ 113,748
R2R54 Stirling / David Road Metung, Drainage upgrade	Concept Design Progressing	\$ 16,765	\$ 397,749	\$ 380,984
Raymond Island Township Road & Drainage Upgrade	Concept Design Progressing	\$ 140,929	\$ 135,412	-\$ 5,517
Roadknight St, Lakes Entrance	Concept Design Progressing	\$ 66,264	\$ 69,541	\$ 3,277
Seawall Renewal Program	Concept Design Progressing	0	\$ 324,000	\$ 324,000
Skidale Reserve	Concept Design Progressing	\$ 4,965	\$ 60,000	\$ 55,035
Tambo Upper Road, outside Primary School	Concept Design Progressing	\$ 14,338	\$ 13,752	-\$ 586
Toonalook Waters Revegetation Plan	Concept Design Progressing	0	\$ 110,219	\$ 110,219
West Bairnsdale Recreation Reserve Redevelopment	Concept Design Progressing	0	\$ 631,474	\$ 631,474
Admirals Quay, Paynesville – Drainage Works	Detailed Design Progressing	\$ 324,041	\$ 516,364	\$ 192,323
Apron & Taxiway C, Bairnsdale Airport	Detailed Design Progressing	\$ 49,422	\$ 3,212,238	\$ 3,162,816
Bairnsdale Airport – Minor Drainage Upgrade	Detailed Design Progressing	\$ 5,086	\$ 24,792	\$ 19,706
Bairnsdale Cell 3A Capping Design	Detailed Design Progressing	\$ 7,134	\$ 2,365,000	\$ 2,357,866
Bairnsdale Cell 4a	Detailed Design Progressing	\$ 82,963	\$ 70,453	-\$ 12,510
Bairnsdale Composting Facility	Detailed Design Progressing	\$ 63,907	\$ 111,345	\$ 47,438
Bairnsdale GELLEN building Accessibility	Detailed Design Progressing	\$ 5,562	\$ 30,000	\$ 24,438
Bairnsdale Runway 04/22 Extension & Lighting Upgra	Detailed Design Progressing	\$ 40,581	\$ 8,364,941	\$ 8,324,360
BARC Roof	Detailed Design Progressing	\$ 26,797	\$ 320,000	\$ 293,203
Boqong Street, Lakes Entrance – Drainage Renewal	Detailed Design Progressing	\$ 5,597	\$ 404,782	\$ 399,185
Bruthen footpath pedestrian fencing	Detailed Design Progressing	\$ 563	\$ 44,913	\$ 44,350
Building Renewal	Detailed Design Progressing	\$ 112,773	\$ 570,000	\$ 457,227
Cann River Waste Transfer Station	Detailed Design Progressing	\$ 193,896	\$ 774,320	\$ 580,424
Church Street, Lakes Entrance, Pedestrian Crossing	Detailed Design Progressing	\$ 972	\$ 616,000	\$ 615,028
Connleys Road, Omeo - Rural Road Improvement	Detailed Design Progressing	\$ 62,359	\$ 629,630	\$ 567,271
Corringle Road, Newmerella road renewal	Detailed Design Progressing	\$ 38,669	\$ 804,303	\$ 765,634
Council Managed Caravan Park - Fire Safety Works	Detailed Design Progressing	\$ 5,809	\$ 300,000	\$ 294,191
Eagle Point Foreshore Trail	Detailed Design Progressing	\$ 62,206	\$ 263,955	\$ 201,749
Eagle Point School Connection	Detailed Design Progressing	\$ 44,812	\$ 498,906	\$ 454,094
Eastern Beach Road Drainage Improvements	Detailed Design Progressing	\$ 29,228	\$ 615,000	\$ 585,772
Extension to Carpark - Slip Bight Marine Jetty 5	Detailed Design Progressing	\$ 14,763	\$ 211,865	\$ 197,102
Foreshore Management Plan Implementation - Marlo	Detailed Design Progressing	\$ 17,555	\$ 371,760	\$ 354,205
Francis & Pyke Street, Bairnsdale - Roundabout	Detailed Design Progressing	\$ 972	\$ 150,000	\$ 149,028
Gilsenan Reserve Toilet Replacement	Detailed Design Progressing	\$ 4,403	\$ 189,524	\$ 185,121
Internal CCTV Renewal	Detailed Design Progressing	\$ 10,738	\$ 340,760	\$ 330,022
Krautungalung Walk Stage 2	Detailed Design Progressing	\$ 23,839	\$ 747,553	\$ 723,714
Leased Caravan Parks - upgrade powerheads	Detailed Design Progressing	\$ 93,415	\$ 300,000	\$ 206,585
LER - Livingstone Park Community Facilities	Detailed Design Progressing	\$ 58,332	\$ 1,694,624	\$ 1,636,292
Mallacoota Foreshore Holiday Park Fire Safety work	Detailed Design Progressing	\$ 37,501	\$ 397,474	\$ 359,973
Marlo Township Drainage Design	Detailed Design Progressing	\$ 48,753	\$ 968,000	\$ 919,247
Metung Boardwalk Revitalisation	Detailed Design Progressing	\$ 80,961	\$ 430,323	\$ 349,362
Mississippi Creek, Scriveners Road - Stage 2	Detailed Design Progressing	\$ 98,453	\$ 149,046	\$ 50,593
Modifications to Lakes Entrance WTS Recycling Centre Shed	Detailed Design Progressing	\$ 1,000	\$ 45,000	\$ 44,000
Murphy Street - Urban Road Improvement	Detailed Design Progressing	\$ 64,869	\$ 69,818	\$ 4,949
Orbost Airport Apron Extension	Detailed Design Progressing	\$ 10,067	\$ 236,202	\$ 226,135
Power Station Road	Detailed Design Progressing	\$ 74,370	\$ 65,578	-\$ 8,792
Raymond Island Koala Experience	Detailed Design Progressing	\$ 23,642	\$ 206,712	\$ 183,070
Renewal and upgrade to corporate systems	Detailed Design Progressing	\$ 14,550	\$ 1,309,599	\$ 1,295,049
Replace Ferry Landings at Paynesville & Raymond Island	Detailed Design Progressing	\$ 34,744	\$ 308,203	\$ 273,459
Robin Street, Lakes Entrance Drainage Renewal	Detailed Design Progressing	\$ 10,162	\$ 7,849	-\$ 2,313
Rupert Street, Bairnsdale Drainage renewal	Detailed Design Progressing	\$ 40,033	\$ 61,077	\$ 21,044

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Swifts Creek Playspace Upgrade	Detailed Design Progressing	0	\$ 25,000	\$ 25,000
West Bairnsdale Oval Lighting	Detailed Design Progressing	\$ 20,419	\$ 20,000	-\$ 419
WORLD Sporting Precinct Stage 1	Detailed Design Progressing	\$ 353,979	\$ 5,763,038	\$ 5,409,059
Asset Management System	Delivery Progressing	\$ 91,937	\$ 375,000	\$ 283,063
Bairnsdale Cell 1 Aftercare	Delivery Progressing	\$ 13,707	\$ 13,000	-\$ 707
Bairnsdale Cell 2 Aftercare	Delivery Progressing	\$ 13,707	\$ 11,000	-\$ 2,707
Bairnsdale Recycling Centre	Delivery Progressing	\$ 416,270	\$ 383,855	-\$ 32,415
BARC Basketball Scoreboards - replacement	Delivery Progressing	\$ 41,050	\$ 50,000	\$ 8,950
BARC Courts Major Reseal	Delivery Progressing	0	\$ 150,000	\$ 150,000
Bosworth Road Aftercare	Delivery Progressing	\$ 12,008	\$ 21,000	\$ 8,992
Bosworth Road Dog Park Upgrade	Delivery Progressing	\$ 47,151	\$ 96,646	\$ 49,495
Bruce Road Depot - Safety Upgrades	Delivery Progressing	\$ 13,393	\$ 19,828	\$ 6,435
Buchan Orbest Road - Major Slip Repair	Delivery Progressing	\$ 542,450	\$ 700,000	\$ 157,550
Cann River – Changing Places Facility	Delivery Progressing	\$ 135,027	\$ 155,707	\$ 20,680
Civica Project	Delivery Progressing	\$ 219,060	\$ 266,467	\$ 47,407
Community Resilience and Development Program	Delivery Progressing	\$ 154,515	\$ 167,219	\$ 12,704
Construction Cell 4 Bairnsdale Tip	Delivery Progressing	\$ 92,659	\$ 71,662	-\$ 20,997
Creation of Cormorant Drive, Metung	Delivery Progressing	\$ 134,269	\$ 417,428	\$ 283,159
Culvert Renewal Non-Specified	Delivery Progressing	\$ 62,166	\$ 250,000	\$ 187,834
Digital Services	Delivery Progressing	\$ 42,125	\$ 2,570,000	\$ 2,527,875
Dust Suppression Seal Non-Specified	Delivery Progressing	0	\$ 200,000	\$ 200,000
EV Charge Points -Streetscapes	Delivery Progressing	\$ 121,879	\$ 123,138	\$ 1,259
Gravel Road Resheet Non-Specified	Delivery Progressing	\$ 627,764	\$ 1,000,000	\$ 372,236
Information Technology Infrastructure	Delivery Progressing	\$ 227,106	\$ 300,000	\$ 72,894
Kerb and Channel Replacement, Shire-wide	Delivery Progressing	\$ 144,193	\$ 400,000	\$ 255,807
Krautungalung Walk Stage 1	Delivery Progressing	\$ 285,865	\$ 224,802	-\$ 61,063
Lakes Entrance Landfill Aftercare	Delivery Progressing	\$ 92,483	\$ 32,000	-\$ 60,483
Lindenow Sports Ground - Fire Services	Delivery Progressing	\$ 39,543	\$ 100,548	\$ 61,005
LRCI4 - 65 McTaggart Road, Eagle Point drainage Renewal	Delivery Progressing	\$ 9,940	\$ 10,000	\$ 60
LRCI4 - Upgrade Omeo Streetscape	Delivery Progressing	\$ 111,640	\$ 118,038	\$ 6,398
Lucknow Recreation Reserve & Surrounds improvement works	Delivery Progressing	0	\$ 10,227	-\$ 10,227
Mallacoota Hall Upgrades	Delivery Progressing	\$ 376,350	\$ 297,412	-\$ 78,938
Marine Parade, Lakes Entrance - Stage 2	Delivery Progressing	\$ 538,307	\$ 735,387	\$ 197,080
Office Furniture Non-Specified	Delivery Progressing	\$ 42,446	\$ 50,000	\$ 7,554
Omeo Justice Precinct	Delivery Progressing	\$ 103,455	\$ 104,673	\$ 1,218
Omeo Mountain Bike Trails - Stage 2	Delivery Progressing	\$ 528,210	\$ 776,280	\$ 248,070
Orbest Landfill Aftercare	Delivery Progressing	\$ 6,591	\$ 10,000	\$ 3,409
Orbest Lochiel Park & Mechanics Hall Toilet Decommission	Delivery Progressing	\$ 19,912	\$ 5,000	-\$ 14,912
Photocopiers / Printers Renewal	Delivery Progressing	\$ 2,695	\$ 25,588	\$ 22,893
Plant Renewal	Delivery Progressing	\$ 787,475	\$ 3,924,404	\$ 3,136,929
Premiers Reading Challenge	Delivery Progressing	0	\$ 9,208	\$ 9,208
Property Acquisitions (Admin Services)	Delivery Progressing	\$ 46,032	\$ 187,407	\$ 141,375
Purchase Library Resources non-specified	Delivery Progressing	\$ 179,977	\$ 200,000	\$ 20,023
Quick Response Fund	Delivery Progressing	\$ 34,500	\$ 197,719	\$ 163,219
Road Rehabilitation Program	Delivery Progressing	\$ 56,981	\$ 390,000	\$ 333,019
Roads Resealed Non-Specified	Delivery Progressing	\$ 107,516	\$ 3,132,000	\$ 3,024,484
Slip Road Maritime Precinct -Paynesville	Delivery Progressing	\$ 6,862,725	\$ 7,031,672	\$ 168,947
Slippery Pinch Road – erosion repair	Delivery Progressing	\$ 35,530	\$ 40,564	\$ 5,034
Strategic Property Acquisitions	Delivery Progressing	\$ 74,864	\$ 200,027	\$ 125,163
Street Furniture Renewal (inc Signs)	Delivery Progressing	\$ 20,090	\$ 50,000	\$ 29,910
Street Trees Program	Delivery Progressing	0	\$ 42,022	\$ 42,022
Vehicles Renewal	Delivery Progressing	\$ 45,975	\$ 1,142,394	\$ 1,096,419
Visitor Information Centres - Internal Refit	Delivery Progressing	\$ 19,218	\$ 290,906	\$ 271,688
Bairnsdale Cell 3A Aftercare	Not Started	0	\$ 11,801	\$ 11,801
Bairnsdale Cell 3b Aftercare	Not Started	0	\$ 12,843	\$ 12,843
Cann River After care	Not Started	0	\$ 6,000	\$ 6,000
Caravan Park Equipment Renewal	Not Started	\$ 390	\$ 15,000	\$ 14,610
Forward Design Seawalls Shirewide	Not Started	0	\$ 150,000	\$ 150,000
Lake Tyers Beach Road Footpath from Bream Rd to Princes Hwy	Not Started	\$ 583	\$ 102,000	\$ 101,417
Mallacoota Landfill Aftercare	Not Started	0	\$ 7,000	\$ 7,000
New Hangers at Bairnsdale Airport	Not Started	0	\$ 100,000	\$ 100,000
Omeo Mountain Bike Access Tracks	Not Started	0	\$ 300,000	\$ 300,000
Omeo Service Centre – Female Toilets Upgrade	Not Started	\$ 215	\$ 6,804	\$ 6,589
Palmers Road, Lakes Entrance - Upgrade	Not Started	0	\$ 100,000	\$ 100,000
Port of Bairnsdale -Precinct Renewal	Not Started	0	\$ 250,000	\$ 250,000
Renew Guard Rails Non-Specified	Not Started	0	\$ 50,000	\$ 50,000
Road Safety and Intersection Improvement Program	Not Started	0	\$ 50,000	\$ 50,000
Tambo Bluff to Kings Cove, Metung footpath connection	Not Started	0	\$ 30,000	\$ 30,000
Upgrade Corporate Signage at Service Centres	Not Started	0	\$ 50,000	\$ 50,000
Dragway Demolition	On Hold	\$ 42,760	\$ 83,760	\$ 41,000
Gippsland Lakes Shared Community Hub	On Hold	\$ 63,517	\$ 2,608,535	\$ 2,545,018
Bairnsdale City Oval Netball Court Lighting Upgrade	Withdrawn	0	0	0
35 Marlo Road, Drainage Renewal	Completed	\$ 61,712	\$ 62,840	\$ 1,128
Air Handling Unit, Lakes Aquadome	Completed	\$ 6,098	\$ 7,000	\$ 902
AJ Freeman Reserve Toilet decommission, Paynesville	Completed	\$ 9,877	\$ 25,000	\$ 15,123
Bairnsdale Airport Terminal (Air Ambulance Facility)	Completed	0	\$ 1,053,730	\$ 1,053,730
Bastion Point Geotactile Groyne Wall	Completed	\$ 274,903	\$ 290,171	\$ 15,268
Bullock Island Masterplan Implementation	Completed	\$ 11,163	\$ 11,505	\$ 342
East Bairnsdale Play Area Renewal	Completed	\$ 106,290	\$ 208,319	\$ 102,029
Lakes Entrance Landfill Capping	Completed	\$ 3,380	\$ 3,380	0
Little River Road, Gabion Wall Reconstruction	Completed	\$ 133,316	\$ 481,326	\$ 348,010
Livestock traceability	Completed	0	\$ 23,182	\$ 23,182

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Project	Status	Expenditure & Commitments	Forecast Expenditure Budget	Variance
Mallacoota Streetscape	Completed	\$ 233,106	\$ 258,930	\$ 25,824
Marine Parade Marlo, Drainage Repair	Completed	\$ 257,491	\$ 269,994	\$ 12,503
Metung Bowls Club Fence	Completed	\$ 15,000	\$ 15,000	0
Orbost Forest Park Upgrade	Completed	\$ 11,517	\$ 11,628	\$ 111
Orbost Outdoor Pool	Completed	\$ 1,850	\$ 1,905	\$ 55
Progress Jetty Precinct Design	Completed	\$ 127,965	\$ 131,173	\$ 3,208
Upgrade existing facilities for accessibility & Female Friendly	Completed	0	\$ 3,349	\$ 3,349
Minor costs of 24/25 completed projects with no budget*	Completed	\$ 23,926	0	-\$ 23,926
Total		19,464,320	81,051,044	61,566,270

*will rectify budget through CAPEX Steering Committee for next report